

# 2012 Preliminary Budget Estimates



Toni Preckwinkle  
President  
Cook County Board of Commissioners

## **Overview of Cook County Preliminary Budget**

The Department of Budget and Management Services (DBMS) has prepared this preliminary budget report in accordance with Executive Order 2011-1. The report presents an initial projection of 2012 revenues and expenditures and also provides a mid-year estimate of current fiscal year 2011 expenses and revenues through the end of the year.

For fiscal year 2012, DBMS anticipates a budget shortfall of \$315.21 million. This is due to a combination of a \$317.7 million anticipated decline in 2012 revenues and \$2.5 million expected decrease in 2012 expenditures. Revenues are projected to decline due to delayed patient fee collection, the planned .25% sales tax reduction, timing of the 2012 tax sale, increased cost of 2012 elections, and reduction in one-time revenue sources such as proceeds from the Tax Increment Financing (TIF) surplus and one-time collection of delinquent debt. The 2012 decrease in expenditures is due to the impact of strategic sourcing and reduced claims expected. This decrease is despite rising personnel costs including the absence of a furlough day agreement.

The analysis of projected revenues and expenditures for 2011 indicates that the General Fund for Cook County will have an estimated shortfall of \$116 million by the end of the fiscal year. Expenditures will come in under budget by \$5.7 million and revenues will fall short by \$122 million. This shortfall is primarily due to slower-than-anticipated reimbursement/collection of patient fees at the Cook County Health and Hospital System (Hospital System).

A public hearing will be held on the preliminary budget on August 25, 2011 to obtain feedback from various constituencies on budget priorities. The Department of Budget and Management Services will work closely with residents, union leaders, Commissioners, other elected officials, and department heads to review potential efficiencies or cost savings that will allow for the presentation of a balanced budget recommendation to the Board of Commissioners in October.

A brief summary of the total estimated 2011 and projected 2012 revenues and expenditures is presented below:

<b>General Fund Summary 2011 and 2012</b>			
	2011 Budget	2011 Estimated Year End	2012 Projected
Revenues	\$ 2,329,529,825	\$ 2,207,497,874	\$ 2,011,803,050
Expenditures	\$ 2,329,529,825	\$ 2,323,689,086	\$ 2,327,011,393
Ending Balance	\$ -	\$ -116,191,212	\$ -315,208,343

### **Projected 2012 Expenditures**

Total 2012 expenditures in the General Fund are projected to decrease by \$2.5 million over the 2011 appropriation.

There are several areas of savings in the estimated 2012 expenditures including an \$11 million decline in anticipated claims' costs, the elimination of a \$45 million one-time settlement cost, and \$8 million in savings at the health and hospital system due to changes in operations and services provided at Oak Forest Hospital.

The savings in the 2012 budget are despite rising costs in personnel and non-personnel. The budget increases \$30 million due to the absence of the furlough day agreement with the unions. Other personnel costs, including step increases and mandated public safety hiring, increase costs further by \$33.5 million. Finally, other cost increases are due to the triennial assessment for the City of Chicago and the loss of a grant from the State for capital litigation.

The County has made significant progress on its strategic sourcing efforts which reduce 2012 expenditures by close to \$25 million. Quite notably, health care expenses typically rise 8-10 percent each year or by approximately \$20 million for the General Fund, but are expected to remain flat due to recent competitive RFP and related contract negotiations. In addition, the County expects \$4.5 million in budget savings due to the new electricity contract, \$1.5 million of which is attributable to the Hospital System. If the County hadn't been successful in reducing these contract costs, the overall 2012 deficit would have been \$339 million instead of \$315.21 million. The County continues to work on other savings through strategic sourcing to bring down costs further.

### **2011 Year End Expenditures**

Year-end expenditures in the General Fund are estimated to come in \$5.6 million under the original budget.

The County will save \$8M in unemployment compensation due to the reduced number of layoffs negotiated when finalizing the budget. The Hospital System anticipates saving \$4.8 million, primarily from delayed hiring and various non-personnel savings. The County anticipates \$1.8 million in electricity savings based on usage. These savings are offset by \$6.5M in costs of mandated hiring of public safety personnel and less attrition than anticipated. Finally, several reimbursements are coming in lower than expected.

## **Overview of Estimated Revenue**

The total estimated revenue for FY2011 year end is \$2,207 million for the General Fund for Cook County representing a 5.2 percent or \$122 million decrease from expected revenue. The preliminary estimates for FY2012 budget is \$2,011 million for the General Fund for Cook County that represents a 14 percent, or \$318 million decrease from the 2011 budget.

## **Property Tax**

In the first six months of FY2011 the County received \$143,621,995 in property tax revenue and it is projected that in the last six months that \$143,621,995 will be received. The collections will combine to a total of \$287,243,990 in property tax revenue for operations for FY2011. The preliminary estimated for property tax revenue in 2012 is \$257,928,174 which is \$29,315,816 less FY2011 due to \$4M earmarked for the pension fund and \$25M earmarked for the 2012 election cycle.

## **Fees**

The County received \$276,463,721 in revenue from fees for the first half of FY2011. The estimates for the second half of FY2011 point to \$519,613,653, ending the year with a total of \$796,077,374 or \$111,113,339 less than the budgeted revenues of \$907,190,713. This shortfall is primarily due to slower-than-anticipated reimbursement/collection of patient fees at the Hospital System. Other factors include a 17% decrease in the number of court filings and the inability to raise court services fees as planned in the budget due to constraints in State law.

The preliminary estimate for fee revenue for FY2012 is \$761,130,700 which is \$146,060,013 less than prior year budgeted revenue of \$907,190,713. Again, this downturn is primarily due to patient fees (-\$106M), court filings (-\$6.6M), the court services fee (-\$3M), and the change in state law that advances the timing of the tax sale (-\$34M). On the positive side, there is an anticipated increase in the marriage fee based on the recent fee increase and civil unions. In addition, the County will collect the inheritance tax on behalf of the state and receive a nearly \$5 million in revenue.

## **Home Rule Taxes**

The County received \$411,708,353 in revenue from home rule taxes for the first half of FY2011. The estimates for the second half of FY2011 are expected to be \$445,761,335 to end the year with a total of \$857,469,688, \$3,930,312 less than the budgeted revenues of \$861,400,000 for FY2011.

This decline is due to the declining consumption of gas/diesel, reduced revenue from cigarette taxes, and reduced revenue in the amusement tax. In contrast, the use tax and alcoholic beverage consumption has increased, offsetting the decline of the other taxes.

The preliminary estimate for home rule taxes revenue for FY2012 is \$788,221,500 which is \$73,178,500 less than prior year budgeted revenue of \$861,400,000. The decrease in home rule tax revenue is primarily linked to the planned .25% sales tax reduction and decline in consumption. The sales tax reduction will result in a projected decrease of \$53,300,000 for FY2012. The remainder of the decline is primarily due to the expected decline in the cigarette tax (-\$8.5M) and the gas and diesel tax (-\$5.5M)

### **Intergovernmental Revenues**

Cook County received \$51,134,927 in revenue from intergovernmental revenues for the first half of FY2011. The estimates for the second half of FY2011 are \$70,125,895 to allow us to end the year with a total of \$121,260,822 or \$2,088,300 less than the budgeted revenues of \$123,349,122. The reasons for the reduced revenue are the reduced funding from the federal government for State Criminal Alien Assistance Program (SCAAP) and modest declines in state income tax and retail occupation tax distributions.

The preliminary estimate for intergovernmental revenues for FY2012 is \$95,924,676 which is \$27,424,446 less than prior year budgeted revenue of \$123,349,122. In 2011, the County was able to receive one time proceeds from Tax Increment Financing Funds (TIF) in the amount of \$19 million. The County also expects a decline in reimbursement from indirect costs from special purpose funds that was included in the 2011 budget to cover prior years' indirect cost and will not re-occur in 2012. Finally, the intergovernmental revenue from the SCAAP funding will continue to decline due to federal reductions.

### **Other revenues**

Cook County received \$7,429,573 in revenue from the "other revenues" category for the first half of FY2011. The estimates for the second half of FY2011 expect \$142,916,427 and are estimated to end the year with a total of \$145,446,000 or \$4,900,000 less than the budgeted revenues of \$150,346,000 for FY2011. The reason collection of this revenue is weighted towards the end of the year is due to the timing of restructuring and receipt of the line of credit. The loss in expected revenue can be attributed to the delay in public defenders' costs through the cash bond process.

The preliminary estimate for other revenues for FY2012 is \$108,598,000 which is \$41,748,000 less than prior year budgeted revenue of \$150,346,000. The loss of revenue from the one-time line of credit in the amount of \$45 million accounts for most of this drop as well as continued concern about the cash bond program. Partially offsetting this decline, the County is projected to save over \$92,000,000 in bond restructuring savings, up from \$85,000,000 in 2011.

**2012 Preliminary Revenue Projections**

	FY 2011				FY 2012
	Budgeted	Actual	Estimated	Estimated	
	FY 2011	Dec-May	June-Nov	2011 YE	
<b>Property Tax</b>	<b>287,243,990</b>	<b>143,621,995</b>	<b>143,621,995</b>	<b>287,243,990</b>	<b>257,928,174</b>
<b>Fees</b>					
<b>Treasurer</b>					
Interest on Penalties and Delinquent Taxes	71,800,000	28,659,686	43,140,314	71,800,000	37,800,000
Inheritance Taxes	0	0	0	0	4,900,000
Interest Earnings	60,000	10,077	49,923	60,000	42,000
Special Fees	-100,000	174,719	-274,719	-100,000	215,000
<b>Total Budgeted</b>	<b>71,760,000</b>	<b>28,844,483</b>	<b>42,915,517</b>	<b>71,760,000</b>	<b>42,957,000</b>
<b>Clerk</b>					
Tax Estimates and Searches	1,400,000	492,872	1,150,004	1,642,876	1,500,000
Redemption Fees	260,000	141,553	118,447	260,000	275,000
Misc	150,000	59,305	90,695	150,000	150,000
Vital Records	6,200,000	3,224,689	3,000,000	6,224,689	6,200,000
Marriage License	750,000	350,773	660,750	1,011,523	1,680,000
Assumed Names	195,000	106,937	88,063	195,000	195,000
Notary Certifications	135,000	65,801	69,199	135,000	135,000
Ethics	95,000	86,355	8,645	95,000	95,000
Interest on Investments	100,000	43,387	56,613	100,000	100,000
<b>Total Budgeted</b>	<b>9,285,000</b>	<b>4,571,672</b>	<b>5,242,416</b>	<b>9,814,088</b>	<b>10,330,000</b>

**2012 Preliminary Revenue Projections**

	FY 2011				FY 2012
	Budgeted	Actual	Estimated	Estimated	Preliminary
	FY 2011	Dec-May	June-Nov	2011 YE	Estimate
<b><u>Recorder</u></b>					
Real Estate Fees	20,000,000	9,725,726	9,783,964	19,509,690	20,000,000
Real Estate Transfer Tax	8,900,000	5,047,869	5,078,095	10,125,964	10,000,000
Certified and Non Certified Copies	675,000	341,238	333,762	675,000	675,000
Internet Copies	1,900,000	869,339	874,545	1,743,884	1,745,000
Standardization Penalties Fees	365,000	220,965	222,289	443,254	443,000
Misc.	418,970	221,060	222,384	443,444	443,000
<b>Total Budgeted</b>	<b>32,258,970</b>	<b>16,426,198</b>	<b>16,515,038</b>	<b>32,941,236</b>	<b>33,306,000</b>
<b><u>Building and Zoning</u></b>	<b>1,400,000</b>	<b>896,226</b>	<b>683,774</b>	<b>1,580,000</b>	<b>1,500,000</b>
<b><u>Environmental Control</u></b>	<b>3,700,000</b>	<b>1,871,896</b>	<b>1,828,104</b>	<b>3,700,000</b>	<b>3,700,000</b>
<b><u>Liquor Licenses</u></b>	<b>390,000</b>	<b>195,000</b>	<b>185,000</b>	<b>380,000</b>	<b>380,000</b>
<b><u>Cable Television</u></b>	<b>978,000</b>	<b>579,999</b>	<b>520,001</b>	<b>1,100,000</b>	<b>1,100,000</b>
<b><u>Clerk of the Circuit Court</u></b>					
Chancery and Domestic Relations	17,500,000	9,461,744	9,633,767	19,095,511	19,000,000
County Division	2,845,500	2,052,895	2,090,218	4,143,113	2,845,500
Law Division	11,000,000	4,927,951	5,017,546	9,945,497	11,000,000
Probate Division	2,400,000	840,346	855,624	1,695,970	1,695,000
Administrative Division	5,500,000	537,863	5,047,643	5,585,506	5,500,000
District 1	41,401,691	16,501,060	16,801,064	33,302,124	38,000,000
District 2-6	28,297,752	11,714,054	11,927,026	23,641,080	24,250,000
<b>Total Budgeted</b>	<b>108,944,943</b>	<b>46,035,914</b>	<b>51,372,887</b>	<b>97,408,801</b>	<b>102,290,500</b>

**2012 Preliminary Revenue Projections**

	FY 2011				FY 2012	
	Budgeted	Actual	Estimated	Estimated	Preliminary	
	FY 2011	Dec-May	June-Nov	2011 YE	Estimate	
<b>Clerk of the Circuit Court</b>						
<b>Sheriff Court Service</b>	<b>15,700,000</b>	<b>5,687,344</b>	<b>5,695,856</b>	<b>11,383,200</b>	<b>11,000,000</b>	
<b><u>Sheriff Municipal Division</u></b>						
Court Process Fee	1,940,000	977,900	996,772	1,974,672	1,900,000	
Judicial Sales	2,500,000	0	0	0	0	
General Summons	8,450,000	4,813,234	4,906,125	9,719,359	9,600,000	
Mileage Charges on Summons	2,115,000	1,550,522	1,580,446	3,130,968	3,000,000	
Forcible Detainees	3,600,000	1,999,465	2,038,053	4,037,518	4,000,000	
Sheriff's Work Alternative Program (Swap)	600,000	258,949	263,946	522,895	500,000	
Misc. Fees	1,500,000	306,747	312,667	619,414	600,000	
Citations & Administrative Tows	1,500,000	869,296	886,074	1,755,370	1,750,000	
<b><u>Sheriff Court Process Division</u></b>						
Court Process & Final Process Fees	1,150,000	634,293	646,534	1,280,827	1,200,000	
Mileage	535,000	11,766	11,994	23,760	20,000	
Sheriff's Commissions Sales	70,000	43,940	44,788	88,728	80,000	
Social Security Incentive Payments	400,000	198,254	202,080	400,334	350,000	
Overweight Truck & Citations From CCC	1,400,000	447,793	456,436	904,229	900,000	
Misc Fees	20,000	77,416	78,910	156,326	15,000	
<b>Total Budgeted</b>	<b>25,780,000</b>	<b>12,189,575</b>	<b>12,424,825</b>	<b>24,614,400</b>	<b>23,915,000</b>	

**2012 Preliminary Revenue Projections**

	FY 2011				FY 2012
	Budgeted		Estimated	Estimated	Preliminary
	FY 2011 Revenue	Actual Dec-May	June-Nov	2011 YE	Estimate
<b>Public Guardian</b>	<b>1,900,000</b>	<b>1,106,680</b>	<b>793,320</b>	<b>1,900,000</b>	<b>1,900,000</b>
<b>States Attorney</b>	<b>2,200,000</b>	<b>989,446</b>	<b>1,210,554</b>	<b>2,200,000</b>	<b>2,075,000</b>
<b>Contract Compliance M/WBE Certification Fee</b>	<b>86,600</b>	<b>19,250</b>	<b>67,350</b>	<b>86,600</b>	<b>96,000</b>
<b>Supportive Services</b>	<b>35,000</b>	<b>39,225</b>	<b>15,000</b>	<b>54,225</b>	<b>45,000</b>
<b>Public Administrator</b>	<b>900,000</b>	<b>500,641</b>	<b>399,359</b>	<b>900,000</b>	<b>900,000</b>
<b>County Assessor</b>	<b>336,200</b>	<b>47,199</b>	<b>289,001</b>	<b>336,200</b>	<b>336,200</b>
<b>CCHHS</b>					
Patient Fee (Medicare, Medicaid , Private)	360,237,000	93,947,306	159,789,555	253,736,861	250,000,000
Patient Fee - Medicaid Plan IGT	131,299,000	0	131,299,000	131,299,000	131,300,000
Fed State Med. Program Funding	140,000,000	76,756,656	74,126,107	150,882,763	144,000,000
<b>Total Budgeted</b>	<b>631,536,000</b>	<b>170,703,962</b>	<b>365,214,662</b>	<b>535,918,624</b>	<b>525,300,000</b>
<b>Total Fee Revenue</b>	<b>907,190,713</b>	<b>290,704,710</b>	<b>505,372,664</b>	<b>796,077,374</b>	<b>761,130,700</b>

**2012 Preliminary Revenue Projections**

	FY 2011				FY 2012
	Budgeted	Actual	Estimated	Estimated	Preliminary
	FY 2011 Revenue	Dec-May	June-Nov	2011 YE	Estimate
<b>Home Rule Taxes</b>					
Gross County Sales tax	499,800,000	245,896,393	253,465,607	499,362,000	446,500,000
Gas / Diesel Fuel Tax	95,300,000	45,653,955	43,179,045	88,833,000	89,746,500
Cigarette Tax	126,300,000	58,644,325	65,355,675	124,000,000	117,800,000
Retail Sale of Motor Vehicles	2,200,000	1,111,142	1,499,858	2,611,000	2,800,000
Wheel Tax	2,000,000	120,933	1,825,755	1,946,688	2,000,000
Alcoholic Beverage Tax	24,800,000	12,234,618	13,511,382	25,746,000	26,130,000
County Use Tax	36,000,000	18,904,112	22,761,888	41,666,000	43,554,000
Parking Lot and Garage Operations Tax	35,500,000	16,814,235	18,196,765	35,011,000	34,542,000
Amusement Tax	24,700,000	11,807,696	11,686,304	23,494,000	25,149,000
Delinquency Automated Assessment Process	10,200,000	520,944	9,679,056	10,200,000	0
Home Rule Tax Ordinance Amendments	4,600,000	0	4,600,000	4,600,000	0
<b>Total Home Rule Taxes</b>	<b>861,400,000</b>	<b>411,708,353</b>	<b>445,761,335</b>	<b>857,469,688</b>	<b>788,221,500</b>
<b>Intergovernmental Revenues</b>					
Motor Fuel Tax Transfer In	44,500,000	22,250,000	22,250,000	44,500,000	44,500,000
Retailers Occupations Tax	3,200,000	1,328,346	1,387,654	2,716,000	2,864,000
State Income Tax	9,500,000	5,067,566	3,782,434	8,850,000	9,300,000
Off Track Betting Commission (17)	2,500,000	1,028,669	1,471,331	2,500,000	2,300,000
Tax Incremental Financing Funds (TIF)	19,144,184	6,074,346	13,069,838	19,144,184	0
State Criminal Alien Assistance (SCAAP) Awards	3,179,300	0	2,225,000	2,225,000	1,867,500
Probation Officers and Other Juvenile Court	16,440,000	9,737,000	6,703,000	16,440,000	16,440,000
Reimb. For Indirect Cost Special Revenues & Grants	24,885,638	5,649,000	19,236,638	24,885,638	18,653,176
<b>Total Intergovernmental Revenues</b>	<b>123,349,122</b>	<b>51,134,927</b>	<b>70,125,895</b>	<b>121,260,822</b>	<b>95,924,676</b>

**2012 Preliminary Revenue Projections**

	FY 2011				FY 2012
	Budgeted	Actual	Estimated	Estimated	Preliminary
	FY 2011 Revenue	Dec-May	June-Nov	2011 YE	Estimate
<b>Other Revenues</b>					
Public Defender Cash Bond	5,000,000	12,650	87,350	100,000	500,000
Short Term Interest Loan RE: Young Settlement	45,000,000	0	45,000,000	45,000,000	0
<b>Misc. Corporate</b>					
Estimated Savings From Debt Restructure (1)	85,000,000	0	85,000,000	85,000,000	92,752,000
Misc. Fees	15,346,000	7,416,923	7,929,077	15,346,000	15,346,000
<b>Total Other Revenue</b>	<b>150,346,000</b>	<b>7,429,573</b>	<b>138,016,427</b>	<b>145,446,000</b>	<b>108,598,000</b>
<b>Grand Total</b>	<b>2,329,529,825</b>	<b>904,599,558</b>	<b>1,302,898,316</b>	<b>2,207,497,874</b>	<b>2,011,803,050</b>

Department Year End Expenses and 2012 Estimates -- General Fund

Dept	Description	Approved & Adopted Appropriation	Adjusted Appropriation	Expenditures and Encumbrances		Estimated Expenditures June 1 - Nov 30	Total 2011 Projected Expenditures	Department Estimated 2012	Executive 2012 Estimate
				Dec 1 - May 31	June 1 - Nov 30				
002	Department of Human Rights, Ethics, Women's Issues	753,348	729,672	309,272	398,652	707,924	797,872	797,872	
007	Revenue	2,036,609	2,206,860	1,006,159	1,212,358	2,218,517	2,331,767	2,331,767	
008	Risk Management	1,450,076	1,389,763	677,339	679,590	1,356,929	1,385,587	1,385,587	
009	Technology Policy and Planning	6,177,593	6,035,592	2,936,235	3,708,815	6,645,050	5,590,743	5,659,064	
010	Office of the President	1,914,072	1,836,010	1,008,257	898,907	1,907,164	1,914,072	1,914,072	
011	Office of the Chief Administrative Officer	1,819,286	1,737,531	1,347,934	930,084	2,278,018	2,413,790	2,447,294	
013	Planning and Development	773,510	745,128	384,720	326,084	710,804	850,785	905,744	
014	Budget and Management Services	1,149,142	1,107,831	534,792	573,039	1,107,831	1,149,142	1,149,142	
016	IT Solutions & Services	5,790,513	5,595,513	2,478,074	3,033,806	5,511,880	5,780,613	5,780,613	
018	Office of the Secretary to the Board of Commissioners	1,114,619	1,087,117	434,914	652,202	1,087,116	1,087,117	1,087,117	
019	Employee Appeals Board	168,749	168,750	76,320	92,429	168,749	168,749	168,749	
020	County Comptroller	2,430,050	2,571,204	1,378,896	1,200,962	2,579,858	2,611,905	2,611,905	
021	Office of the Chief Financial Officer	808,432	784,660	316,275	399,677	715,952	834,919	834,919	
022	Contract Compliance	799,621	769,515	396,571	372,944	769,515	769,515	769,515	
026	Administrative Hearing Board	951,954	939,993	576,777	363,217	939,994	1,031,471	1,031,471	
030	County Purchasing Agent	2,098,189	2,037,617	1,075,578	961,959	2,037,537	2,068,141	2,068,141	
031	Capital Planning and Policy	1,625,873	1,568,764	686,605	861,983	1,548,588	1,583,598	1,583,598	
032	Department of Human Resources	2,772,606	2,662,767	1,505,678	1,627,378	3,133,056	3,133,056	3,133,056	
040	County Assessor	22,170,253	23,941,069	11,447,495	11,769,821	23,217,316	26,301,000	26,301,000	
050	Board of Review	6,771,874	6,528,097	3,231,362	4,051,521	7,282,883	8,537,946	7,942,082	
060	County Treasurer	5,188,503	5,089,060	2,281,752	2,803,796	5,085,548	5,762,339	5,762,339	
070	County Auditor	781,115	781,112	373,935	407,102	781,037	866,612	866,612	
080	Office of the Independent Inspector General	1,572,034	1,536,912	462,473	775,674	1,238,147	1,803,890	1,803,890	
081	1st District - Office of the County Commissioner	360,000	350,030	173,073	176,957	350,030	365,200	360,000	
082	2nd District - Office of the County Commissioner	360,000	350,030	170,100	179,930	350,030	360,000	360,000	
083	3rd District - Office of the County Commissioner	360,000	356,506	103,310	253,196	356,506	360,000	360,000	
084	4th District - Office of the County Commissioner	360,000	350,615	163,397	187,218	350,615	360,000	360,000	
085	5th District - Office of the County Commissioner	360,000	348,844	187,893	160,951	348,844	420,000	360,000	
086	6th District - Office of the County Commissioner	360,000	351,583	168,889	182,694	351,583	399,435	360,000	
087	7th District - Office of the County Commissioner	360,000	351,043	136,357	214,686	351,043	360,000	360,000	
088	8th District - Office of the County Commissioner	360,000	352,308	142,546	209,762	352,308	360,000	360,000	
089	9th District - Office of the County Commissioner	360,000	350,747	167,622	183,125	350,747	375,000	360,000	
090	10th District - Office of the County Commissioner	360,000	355,192	127,558	164,452	292,010	360,000	360,000	
091	11th District - Office of the County Commissioner	500,606	493,980	147,630	153,479	301,109	500,606	500,606	
092	12th District - Office of the County Commissioner	360,000	353,402	143,385	210,017	353,402	360,000	360,000	
093	13th District - Office of the County Commissioner	360,000	354,500	153,401	201,099	354,500	360,000	360,000	
094	14th District - Office of the County Commissioner	360,000	351,668	146,408	205,260	351,668	360,000	360,000	
095	15th District - Office of the County Commissioner	360,000	352,344	160,611	191,733	352,344	360,000	360,000	
096	16th District - Office of the County Commissioner	360,000	349,230	174,581	174,649	349,230	360,000	360,000	
097	17th District - Office of the County Commissioner	360,000	351,370	166,279	185,091	351,370	375,000	360,000	
110	County Clerk	7,922,678	7,624,172	3,415,953	3,971,126	7,387,079	7,998,549	7,998,549	
130	Recorder of Deeds	6,074,135	5,815,025	2,843,651	3,094,723	5,938,374	6,623,416	6,623,416	
160	Building and Zoning	3,431,649	3,306,434	1,589,775	1,605,602	3,195,377	3,431,663	3,910,756	
161	Department of Environmental Control	1,651,285	1,594,313	727,641	796,405	1,524,046	1,688,261	1,688,261	
170	Zoning Board of Appeals	504,248	491,021	235,263	251,035	486,298	496,721	515,969	
200	Department of Facilities Management	37,610,804	36,605,913	15,624,098	20,981,595	36,605,693	37,310,310	37,408,610	
205	Judicial Advisory Council	982,596	966,832	228,664	738,169	966,833	982,596	982,596	
210	Office of the Sheriff	1,367,807	1,367,807	927,877	995,536	1,923,413	2,041,818	2,041,818	

Department Year End Expenses and 2012 Estimates -- General Fund

Dept	Description	Approved & Adopted Appropriation	Adjusted Appropriation	Expenditures and Encumbrances Dec 1 - May 31	Estimated Expenditures June 1 - Nov 30	Total 2011 Projected Expenditures	Department Estimated 2012	Executive 2012 Estimate
211	Fiscal Administration and Support Services	13,249,507	12,933,355	9,546,784	7,953,808	17,500,592	17,688,114	17,688,114
212	Sheriff's Department for Women's Justice Services	7,309,621	7,315,123	2,246,364	4,691,509	6,937,873	7,517,662	7,517,662
230	Court Services Division	80,330,529	80,099,541	39,818,178	44,570,486	84,388,664	87,551,492	87,551,492
231	Police Department	44,655,201	46,793,321	23,898,621	23,214,182	47,112,803	49,215,245	48,123,449
235	Impact Incarceration	6,544,239	6,565,688	2,843,791	3,538,671	6,382,462	6,820,832	6,820,832
236	Community Supervision and Intervention	26,910,122	26,872,583	13,027,809	14,094,310	27,122,119	26,455,894	26,455,894
238	Jail Diversion and Crime Prevention	1,570,374	1,532,727	733,728	855,601	1,589,329	-	-
239	Department of Corrections	226,028,868	226,830,839	106,717,046	115,374,878	222,091,924	239,386,317	239,386,317
240	Cermak Health Services of Cook County	41,238,218	41,233,218	15,432,508	21,690,171	37,122,679	42,348,804	40,404,574
241	Health Services - JTD	3,541,587	3,541,588	1,312,029	1,619,499	2,931,528	4,708,260	3,314,770
249	Sheriff's Merit Board	1,429,911	1,402,974	602,226	831,498	1,433,724	1,334,787	1,334,787
250	State's Attorney	88,871,814	88,239,504	45,453,440	45,801,642	91,255,082	91,545,705	91,090,509
259	Medical Examiner	7,363,052	7,200,674	3,334,636	3,997,553	7,332,189	7,942,986	7,390,636
260	Public Defender	51,787,926	50,619,924	26,674,746	27,595,468	54,270,214	58,407,911	54,305,175
280	Adult Probation	34,361,500	33,799,342	19,005,542	14,793,800	33,799,342	-	33,911,457
300	Judiciary	12,801,005	12,801,007	5,596,866	7,204,142	12,801,008	-	12,805,897
305	Public Guardian	16,705,222	16,369,702	8,361,429	8,008,273	16,369,702	-	16,705,222
310	Office of the Chief Judge	29,044,926	28,382,014	13,552,690	14,829,324	28,382,014	-	29,044,926
312	Forensic Clinical Services	2,783,176	2,695,092	1,227,135	1,467,957	2,695,092	-	2,783,176
313	Social Service	7,414,338	7,129,280	5,698,248	1,431,032	7,129,280	-	7,375,111
326	Juvenile Probation and Court Services	30,290,380	29,949,497	14,362,307	15,587,191	29,949,498	-	30,288,388
335	Clerk of the Circuit Court - Office of the Clerk	74,354,030	72,482,700	35,639,570	36,843,130	72,482,700	77,485,157	75,985,157
390	Public Administrator	1,172,007	1,137,714	570,615	567,099	1,137,714	1,191,089	1,191,089
440	Juvenile Temporary Detention Center	38,386,506	37,427,884	21,986,178	15,441,706	37,427,884	-	38,386,506
451	Office of Adoption and Child Custody Advocacy	664,546	634,548	338,543	286,223	624,766	645,762	660,951
452	Veterans' Assistance Commission	437,637	429,649	176,800	262,566	439,366	439,139	468,443
490	Fixed Charges/Special Purpose - Corporate	62,729,988	63,145,719	29,190,264	32,431,781	61,622,045	61,039,010	61,039,010
499	Fixed Charges/Special Purpose - Public Safety	404,273,006	405,411,153	206,331,507	192,065,491	398,396,998	377,713,477	372,872,734
500	County Highway Department	9,276,334	9,026,335	4,022,532	4,998,341	9,020,873	9,026,335	9,034,580
890	Office of the Chief Health Administrator	147,622,343	147,662,343	80,588,106	63,055,283	143,643,388	179,462,978	152,322,388
891	Provident Hospital of Cook County	67,054,238	65,444,244	27,173,180	33,677,809	60,850,989	67,888,482	63,554,745
893	Ambulatory and Community Health Network	51,768,786	51,753,798	19,596,574	24,730,393	44,326,967	51,745,368	48,467,656
894	The Ruth M. Rothstein CORE Center	11,865,274	11,864,026	2,491,725	8,987,059	11,478,784	11,834,886	11,695,879
895	Department of Public Health	17,678,034	17,678,034	6,677,800	10,116,835	16,794,635	17,066,034	16,927,647
897	John H. Stroger, Jr. Hospital of Cook County	421,968,840	423,565,197	187,778,233	221,706,870	409,485,103	440,750,856	410,445,907
898	Oak Forest Hospital of Cook County	52,367,379	52,362,383	25,926,267	30,615,116	56,541,383	39,216,669	39,216,669
899	Fixed Charges/Special Purpose - Health	96,755,532	96,755,532	55,775,829	68,118,677	123,894,506	108,677,513	114,677,513
<b>Total</b>		<b>2,329,529,825</b>	<b>2,324,833,701</b>	<b>1,126,863,224</b>	<b>1,196,825,862</b>	<b>2,323,689,086</b>	<b>2,230,849,969</b>	<b>2,327,011,393</b>

## **Special Purpose Funds**

In addition to the General Fund, the County's Annual Appropriation Bill includes the budgets for other County funds.

### *MFT Illinois First (1<sup>st</sup>) – 501*

Used to plan, design, construct, maintain and operate highways in Cook County. In 2011, the department met its \$8 million revenue estimate. A fund balance of \$13 million combined with \$8 million in revenues is expected to cover the 2012 budget of \$21,275,740.

### *Animal Control Department – 510*

Prevents the transmission of rabies and other diseases from animals to humans. The department forecasts a slight decrease in revenue in 2011 from \$3,454,533 to \$3,285,309. For 2012, there are projected revenues of \$3,410,000, a budget of \$2,983,696 and a surplus of \$6,136,557.

### *County Clerk – Election Division Fund – 524 and the Board of Election Commissioners- Election Fund – 525*

Pays for the cost of elections and funded from property tax revenue. In 2012, the funds' expenses will increase by \$24 million due to the presidential election. This increase reduces the amount of property tax revenue available to the General Fund.

### *County Recorder Document Storage System Fund – 527*

Pays for the equipment, materials and necessary expenses to implement and maintain the Recorder of Deeds' document storage system. Fees are charged for record retrieval and other items. 2012 revenue estimates are \$2,200,000 and the preliminary operating budget is \$2,965,403. Once the 2011 fund balance is factored in, there is a projected deficit of \$410,000.

### *Circuit Court Automation Fund – 528*

Maintains the automated systems that support the activities of the Circuit Court while meeting the needs of Court constituents and providing constant access to both internal and external users. Although projected year-end expenditures are in line with the appropriation, revenues fall \$2.56 million below expectation. The 2011 revenues include a one-time fund balance from previous years' revenues. In 2012, a deficit of \$5.6 million is projected if staff levels remain the same.

### *Clerk of the Circuit Court Document Storage Fund – 529*

Manages Circuit Court records. Although projected year-end expenditures are in line with the appropriation, 2011 revenues are approximately \$2.46 million below estimates. 2011 revenues include a one-time fund balance from previous years' revenues. The 2011 budget also anticipate a fund balance "recapture" to pay for prior years' indirect costs. In 2012, a deficit of \$6.8 million is projected.

### *Cook County Law Library – 530*

Provides services at seven branch locations. In 2011, projected expenditures fell by \$430,703. Savings were offset by a \$515,585 revenue shortfall. In 2012, the Library expects \$4.97 million in revenue and \$6.09 million in expenses. Due to a negative fund balance, the outlook is a \$2.1 million deficit for 2012.

*Circuit Court-Illinois Dispute Resolution Fund – 531*

Fees from civil filings are disbursed to dispute resolution centers. Savings in this year's expenditures combined with the remaining fund balance will cover \$700,000 in anticipated expenditures for 2012.

*Adult Probation/Probation Service Fee Fund – 532*

Collects fees from certain adult offenders by order of the court and based upon the defendants' ability to pay. Revenue estimates for 2012 are assumed to be at \$3.3 million and expenditures at \$6.41 million. 2011 revenues and a fund balance covered the department's appropriations. A fund balance is not available in 2012. If expenditures remain the same in 2012 as in 2011, the fund faces a \$3.1 million deficit.

*County Clerk Automation Fund – 533*

Provides for automation of the County Clerk's Office non-election activities and is funded by vital records. 2010 revenue estimates are \$1,175,000 with expenditures projected at \$1,717,223, creating an overall deficit of over \$400,000.

*County Treasurer-Tax Sales Automation Fund – 534*

Develops databases, computer networks, Internet services and imaging systems that serve taxpayers and taxing agencies. In 2012, there is an estimated \$7,600,000 in revenue and a preliminary operating budget of \$9,910,740. With an available fund balance of \$10,790,923, there is a projected positive fund balance of \$7,289,937.

*Intergovernmental Agreement/ETSB – 535*

Provides telephone service to unincorporated Cook County and to municipalities who are part of the Emergency Telephone System Board 911 telephone system. 2012 estimates are \$1,570,336 in revenue, \$1,572,158 in expenditures and a total shortfall of \$110,000.

*Juvenile Probation-Supplementary Officers – 538*

Funds from the Administrative Office of the Illinois Court support additional Juvenile Probation Officer positions. Revenue estimates for 2012 are assumed to be at \$6.91 million and with estimated expenditure budget at \$6.91 million.

*Social Services/Probation and Court Services Fund – 541*

Collects fees from certain adult offenders by order of the court based upon the defendants' ability to pay. In 2012, revenue estimates are \$2.6 million with an estimated budget of \$5.38 million and a projected deficit of \$2.26 million. In 2011, prior year fund balance was utilized to balance the fund.

*Lead Poisoning Prevention Fund – 544*

Reduces the danger of lead-based paint in Cook County dwellings, prevents lead poisoning through lead abatement and mitigation, educates residents to the dangers of lead based paint and disseminates lead-poisoning prevention materials to residents of lead mitigated dwellings. 2011 expenditures of \$1,163,828 are \$1,801,725 less than the appropriation of \$2,965,553. In 2012, the fund estimates \$1,408,252 in revenue and a preliminary operating budget of \$1,462,586. Together with the fund balance, this will result in a projected surplus of \$2,911,219.

*Geographical Information Systems – 545*

Provides maintenance and access to Cook County's enterprise geographic information system. Projected 2011 year-end expenditures are in line with the appropriation of \$6.9 million and revenues are in line with the projection of \$10 million. There is a projected surplus of \$26.9M across 2011 and 2012.

*Sheriff's Youthful Offender Alcohol & Drug Education – 546*

Provides an educational alternative for youthful offenders and their parents to assist the court and community in decreasing alcohol and other drug use. The preliminary revenue estimate for 2012 is \$5,779 and the 2012 estimated expenditure budget is \$9,019. With a negative fund balance carry over, the 2012 projected deficit is \$15,335.

*State's Attorney Narcotics Forfeiture – 561*

Supports work with the State, City and County Agencies on various drug related cases. 2011 year end expenditures of \$3.1 million are expected to come in 8.9 percent below \$3.4 budget, keeping in line with anticipated revenues. This trend is projected to keep the fund in balance for 2012.

*State's Attorney Bad Check Diversion Program – 562*

Offers a pre-trial educational diversion program for first time bad check passers, while providing restitution to victims and avoiding an increased caseload in the criminal justice system, at no cost to the victims or taxpayers. Although projected year-end expenditures are in line with the appropriation, revenues are approximately \$31,000 below expectation. The 2011 revenues include a one-time fund balance from previous year's revenues. There is an anticipated shortfall of \$72,000 in 2012 barring any additional changes in expenditures or revenues.

*TB Sanitarium District – 564*

Serves to prevent, diagnose, treat, and care for all Cook County residents afflicted with tuberculosis. In 2012, the department estimates \$1,100,000 in revenue and a preliminary operating budget of \$6,346,102 and an existing fund balance of over \$21 million, which will result in a projected surplus of \$18,419,310. This fund balance originates from surplus real estate tax from the State and is required by the State to be used exclusively for the fund.

*Homeland Security – 565*

Mandated by the State of Illinois to provide for a county-wide homeland security and emergency management system. The department projects \$853,976 in 2011 revenue as well as a projected 2012 surplus of \$296,378 due to slower than expected spending in 2011.

*Clerk of the Circuit Court Administrative Fund – 567*

Utilized for the Clerk's Office administration to improve information technology, operational efficiency, improved customer service, employee development and training and financial accountability. Although projected year-end expenditures are in line with the appropriation, revenues are approximately \$142,000 below expectation. The 2011 revenues included a one-time fund balance from previous year's revenues. There is a projected a deficit of \$535,000 across 2011 and 2012 assuming staffing levels remain the same.

*GIS Fee Fund – 570*

Provides and maintains a countywide map through a geographic system. In 2012, the Recorder's Office revenue estimate is \$2,200,000 and is expected to balance with estimated expenditures.

*Rental Housing Support Fee Fund – 571*

In 2012, the Recorder's Office estimates revenue for this fund at \$285,000 and expenditures at \$483,150. With a projected \$59,000 of 2011 fund balance, the projected deficit is \$123,000.

*Children's Waiting Room – 572*

Court services fees are credited to this fund to operate and administer the children's waiting rooms in Cook County. Revenue estimates for 2012 are assumed to be at \$3.4 million but expenditures are estimated at \$7.30 million. The fund in 2011 used existing fund balance to increase department appropriation over previous years. In 2012 these additional funds are not expected to be available. Unless there are reductions in expenditures, this fund faces a significant deficit of \$3,905,309.

*Women's Justice Services Fund – 573*

Operates the rehabilitation programs provided by the Sheriff's Department of Women's Justice Services, including mental health and substance abuse services. The preliminary revenue and expenditure estimate for 2012 are \$30,000.

*Court Funds: The Mental Health Fund – 574; Peer Court Fund—575; Drug Court Fund—576; Vehicle Purchase Fund—577*

Various court services fees are credited to the appropriate funds to operate and administer court programs. The expenditures of these funds are expected to exceed revenues in all but the vehicle purchase fund. If expenditures continue at the projected rate, combined these funds are anticipated to have a \$1.17M shortfall in 2012.

*Cook County Environmental Management Fund – 578*

Utilized for environmental management purposes. Although 2011 expenditures are in line with the appropriation, revenues are \$7,256 below estimates. There is a projected deficit of \$7,256 across 2011 and 2012.

*Circuit Court Clerk Electronic Citation Fund – 580*

Establishes and maintains electronic citations, used to defray the Clerk's expenses of establishing and maintaining electronic citations in any traffic, misdemeanor, municipal ordinance, or conservation case upon a judgment of guilty or grant of supervision. Although projected year-end expenditures are in line with the appropriation, revenues are approximately \$1.6 million below expectation. The projected deficit is \$772,000 across 2011 and 2012.

*Medical Examiner Fees Fund – 582*

Fund for the collection of fees for cremation, reports and permits by the Office of the Medical Examiner. Projected 2011 expenditures are in line with the appropriation. In 2012, there is a revenue surplus projected of \$148,958.

Department Year End Expenses and 2012 Estimates -- Special Purpose Funds

Dept	Description	Expenditures				Resources				Projected Total 2012 Surplus (Deficit)**	
		Approved & Adopted Appropriation	Total 2011 Projected Expenditures	Department 2012 Expenditure Estimate	Executive 2012 Expenditure Estimate	2011 Revenue Estimate	2011 Fund Balance Used	2011 Revenue Revised Estimate	2012 Revenue Estimate		Available Fund Balance*
501	MFT Illinois First (1st)	21,027,216	21,018,156	21,027,216	21,275,740	8,000,000	13,027,216	8,000,000	21,275,740	420,118	429,178
510	Animal Control Department	3,077,974	2,928,594	3,088,836	2,983,696	3,454,533	-	3,285,309	3,410,000	5,353,538	6,136,557
524	County Clerk-Election Division Fund	19,200,323	17,781,398	25,330,100	25,295,490	19,200,323	-	19,200,323	25,295,490	-	1,418,926
525	Board of Election Commissioners-Election Fund	482,852	482,852	18,360,926	18,360,926	482,852	-	482,852	18,374,145	-	13,219
527	County Recorder Document Storage System Fund	2,965,658	2,943,759	2,965,659	2,965,403	2,200,000	765,658	2,200,000	2,200,000	332,960	(410,544)
528	Circuit Court Automation Fund	15,198,394	14,957,673	11,406,756	16,009,494	13,000,000	2,198,394	10,433,938	12,000,000	720,105	(5,614,730)
529	Clerk of the Circuit Court Document Storage Fund	15,915,399	15,915,400	14,370,372	15,393,827	12,000,000	3,915,399	9,537,763	11,000,000	67,357	(6,788,708)
530	Cook County Law Library	6,133,209	5,702,506	6,248,301	6,095,144	7,293,606	(1,160,397)	6,778,021	4,971,372	(946,252)	(2,154,906)
531	Circuit Court-Illinois Dispute Resolution Fund	700,277	400,277	700,276	700,276	200,000	500,277	200,000	200,000	211,511	11,235
532	Adult Probation/Probation Service Fee Fund	6,416,400	6,416,400	6,416,400	6,416,400	3,300,000	3,116,400	3,300,000	3,300,000	9,377	(3,107,023)
533	County Clerk Automation Fund	1,592,205	1,537,690	1,721,230	1,717,223	1,095,000	497,205	1,121,270	1,175,000	42,007	(419,431)
534	County Treasurer-Tax Sales Automation Fund	8,687,961	8,687,961	9,910,740	9,910,740	10,300,000	-	7,497,715	7,600,000	-	7,289,937
535	Intergovernmental Agreement/ETSB	1,570,336	1,678,297	1,572,158	1,572,158	1,570,336	-	1,570,336	1,570,336	-	(109,783)
538	Juvenile Probation-Supplementary Officers	6,915,603	6,915,603	6,918,902	6,918,902	6,915,603	-	6,915,603	6,915,603	-	(3,299)
541	Social Service/Probation and Court Services Fund	5,376,087	5,376,087	5,376,087	5,376,087	2,600,000	2,776,087	2,600,000	2,600,000	514,498	(2,261,589)
544	Lead Poisoning Prevention Fund	2,965,553	1,163,828	1,408,252	1,462,586	-	2,965,553	1,163,828	1,408,252	-	2,911,219
545	Geographical Information Systems	6,051,817	6,051,817	6,994,047	6,987,394	10,000,000	-	10,000,000	10,000,000	19,906,656	26,867,445
546	Sheriff's Youthful Offender Alcohol & Drug Education	9,018	9,019	9,019	9,019	10,500	-	5,779	5,779	(8,855)	(15,335)
561	State's Attorney Narcotics Forfeiture	3,455,853	3,149,362	3,455,854	3,383,757	3,370,000	-	3,149,362	3,500,000	-	116,243
562	State's Attorney Bad Check Diversion Program	351,884	315,123	75,000	76,095	103,000	248,884	71,367	75,000	(76,958)	(72,925)
564	TB Sanitarium District	7,079,751	6,145,606	6,141,778	6,346,102	-	7,079,751	1,100,000	1,100,000	21,631,267	18,419,310
565	Homeland Security	853,976	540,549	871,025	871,025	853,976	-	853,976	853,976	-	296,378
567	Clerk of the Circuit Court Administrative Fund	1,145,068	1,145,069	807,728	1,201,290	800,000	345,068	657,648	800,000	8,217	(535,426)
570	GIS Fee Fund	2,176,575	1,984,794	2,177,503	2,185,590	2,200,000	(23,425)	2,200,000	2,200,000	-	206,191
571	Rental Housing Support Fee Fund	479,617	463,240	481,117	483,150	285,000	194,617	285,000	285,000	58,871	(122,902)
572	Children's Waiting Room	7,303,534	7,303,534	7,305,309	7,305,309	3,400,000	3,903,534	3,400,000	3,400,000	-	(3,905,309)
573	Women's Justice Services Fund	30,000	30,000	30,000	30,000	30,000	-	27,590	30,000	-	(2,410)
574	The Mental Health	1,860,000	1,860,000	1,860,000	1,860,000	1,080,000	780,000	1,080,000	1,080,000	-	(780,000)
575	Peer Court Fund	45,000	45,000	45,000	45,000	25,000	20,000	25,000	25,000	-	(20,000)
576	Drug Court Fund	854,000	854,000	854,000	854,000	480,000	374,000	480,000	480,000	-	(374,000)
577	Vehicle Purchase Fund	200,000	200,000	200,000	200,000	200,000	-	200,000	200,000	-	-
578	Cook County Environmental Management Fund	61,000	61,000	20,000	20,000	60,000	1,000	52,744	20,000	-	(7,256)
580	Circuit Court Clerk Electronic Citation Fund	1,800,000	895,611	1,060,040	600,000	1,800,000	-	123,123	600,000	-	(772,488)
582	Medical Examiner Fees Fund	500,000	500,000	725,000	725,000	500,000	-	648,958	725,000	-	148,958

\* The fund balance that is reflected here assumes recapture for prior years' costs as anticipated in the 2011 budget.

\*\* This column adds all available resources 2011 revenue (fund balanced used, 2012 projection and remaining fund balance) minus 2011 and 2012 projected expenses

# Cook County Board of Commissioners

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